

Subject:	Strategic Risk Focus: SR22 Modernising the Council		
Date of Meeting:	10 January 2017		
Report of:	Executive Lead Officer, Strategy, Governance & Law		
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Ward(s) affected:	All		

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 The Audit & Standards Committee has a role to monitor and form an opinion on the effectiveness of risk management and internal control. As part of discharging this role it reviews the Strategic Risk Register (SRR), recently updated by the Executive Leadership Team (ELT) on 16 November 2016.
- 1.2 The Audit & Standards Committee have agreed to focus on at least two Strategic Risks at each of their meetings, these were planned for this meeting as SR22 Modernising the Council and SR28. However, SR28 Governance Assurance Framework was removed by ELT on 16 November 2016 as a result of the production of the Corporate Risk Assurance Framework which will be reported in full to this meeting and a new Strategic Risk SR29 Contract Management which will be formed and receive focus at a later date.
- 1.3 Officers available to answer Members' questions on this Strategic Risks will be Geoff Raw, Chief Executive; and Rima Desai, Head of Performance, Improvement & Programmes.

2. RECOMMENDATIONS:

- 2.1 That the Audit & Standards Committee notes the Strategic Risk Assessment Report for SR 22 which is contained in Appendix 1 to the Strategic Risk Register review November 2016 report and immediately proceeds this item on the agenda.
- 2.2 That, having considered the information in Appendix 1 and any clarification comments from the Officers, the Committee makes any recommendations it considers appropriate to the relevant council body.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 The Strategic Risk Register details the current prioritised risks which may affect achievement of the council's Corporate Plan purpose, including in relation to its work with other organisations across the city. It is reviewed and agreed by ELT

every six months (usually around May and November) and provides evidence of a risk aware and risk managed organisation.

- 3.2 Across the council there are a number of risk registers which prioritise risks consistently by assigning risk scores 1-5 that the risk will occur, and the potential impact (denoted by 'I') if it should occur. These L and I scores are multiplied; the higher the result of L x I, the greater the risk e.g.L4xI4 which denotes a Likelihood score of 4 (Likely) x Impact score of 4 (Major). A colour coded system, similar to the traffic light system, is used to distinguish risks that require intervention. Red risks are the highest, followed by Amber risks and then Yellow, and then Green. The Strategic Risk Register records Red and Amber risks.
- 3.3 Each strategic risk has a unique identifying number and is prefixed by 'SR' representing that it is a strategic risk. Each is recorded on the Integrated Risk Manager (IRM) software system, part of the Interplan package. Appendix 1 gives details of existing controls and future actions to manage each strategic risk.

4 FINANCIAL & OTHER IMPLICATIONS

- 4.1 For each Strategic Risk there is detail of the actions already in place ('Existing Controls') or work to be done as part of business or project plans ('Risk Actions') to address the strategic risk. Potentially these may have significant financial implications for the authority either directly or indirectly. The associated financial risks are considered during the Targeted Budget Management process and the development of the Medium Term Financial Strategy.

Finance Officer Consulted: James Hengeveld

Date: 13/12/2016

Legal Implications:

- 4.2 Members of the Committee are entitled to any information, data and other evidence which enable them to reach an informed view as to whether the council's strategic risks are being adequately managed; and to make recommendations based on their conclusions.

Lawyer Consulted: Victoria Simpson

Date: 05/12/2016

SUPPORTING DOCUMENTATION

Appendices:

1. See pages relates to SR22 Modernising the Council in Appendix 1 to the Strategic Risk Register review November 2016 report which immediately proceeds this item on the agenda

Documents in Members' Rooms

None.

Background Documents

1. Strategic Risk Register Review November 2016.